

Fiscal State of the University

Presentation to the Academic Senate

Fram Virjee
President

November 4, 2021



CALIFORNIA STATE UNIVERSITY
FULLERTONTM



Why Academic Senate Must Reinstate Coffee and Cookie Station



Fiscal State of the University

Presentation to the Academic Senate

Fram Virjee
President

November 4, 2021



CALIFORNIA STATE UNIVERSITY
FULLERTONTM

Overview

Overall Sound Financial Position

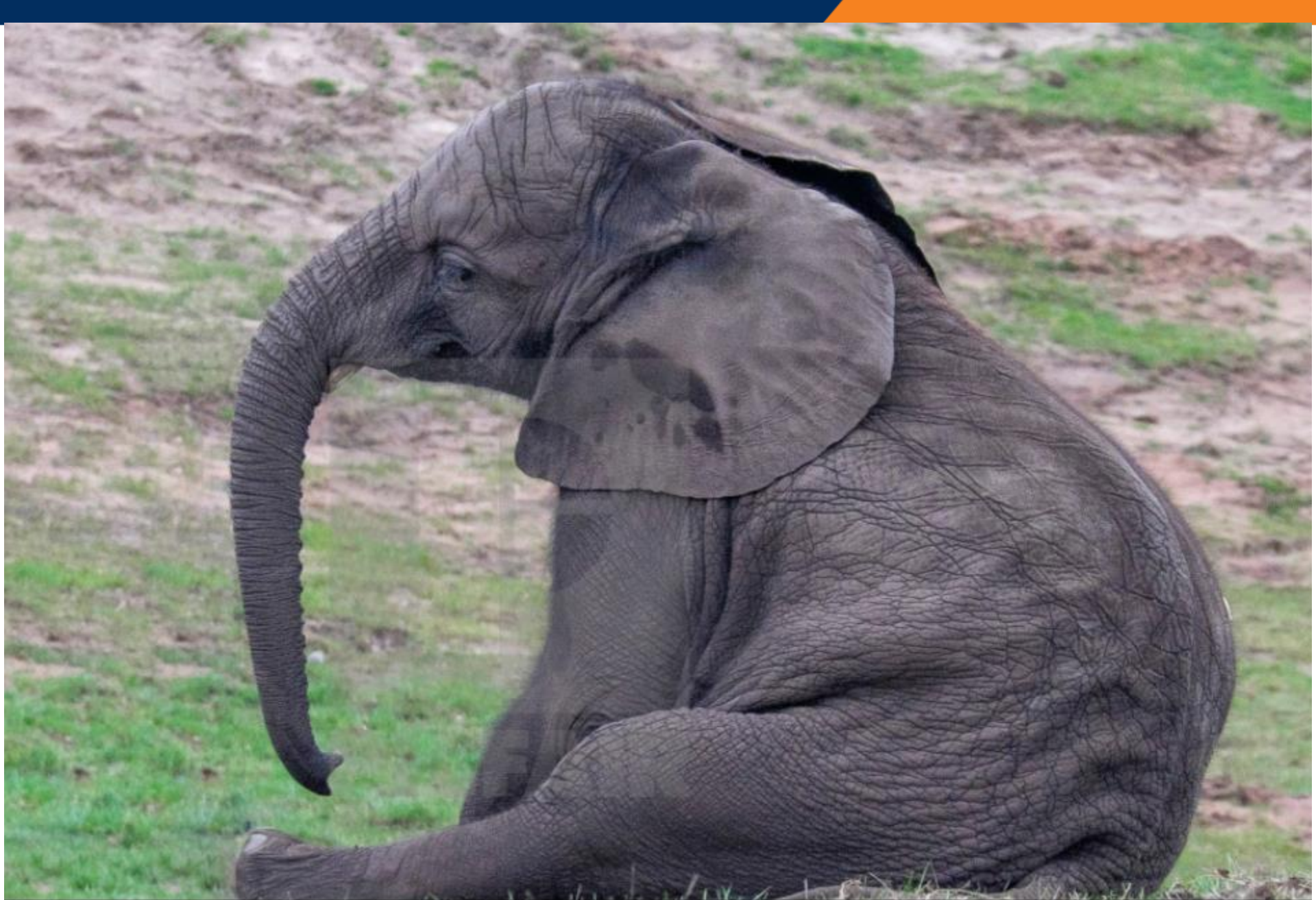
Financial Performance as Anticipated

Budget Reduction and Restoration

FY 2021-22 Budget Allocations

Support from HEERF Funds







FY 2020-21 Core Operating Funds & Lottery

Fund	Baseline Budget	Fiscal Year Allocations*	Expenditures	Balance
Lottery	-	2,951,907	2,485,167	466,739
Operating	439,266,808	502,595,484	438,987,370	63,608,113
Student Success	-	17,038,320	16,735,508	302,812
University Total	\$ 439,266,808	\$ 522,585,711	\$ 458,208,046	\$ 64,377,664

*Fiscal Year Allocations do not include carry-forward

FY 2020-21

Core Operating Funds & Lottery (by division)

Division	Baseline Budget	Fiscal Year Allocations*	Expenditures	%	Balance
Academic Affairs	147,395,462	268,298,625	259,616,239	56.7%	8,682,386
Administration & Finance	22,454,338	42,532,076	41,782,209	9.1%	749,867
HRDI	4,954,073	8,284,506	8,632,589	1.9%	(348,084)
Information Technology	15,813,609	35,350,085	35,429,194	7.7%	(79,109)
Office of the President	1,888,894	2,408,025	1,602,329	0.3%	805,696
Student Affairs	22,564,143	46,256,318	46,628,850	10.2%	(372,532)
University Advancement	7,851,290	15,090,532	14,098,293	3.1%	992,239
University Wide	216,344,997	104,365,545	50,418,344	11.0%	53,947,200
University Total	\$ 439,266,808	\$ 522,585,711	\$ 458,208,046	100.0%	\$ 64,377,664

*Fiscal Year Allocations do not include carry-forward

FY 2020-21 Carry Forward (as of July 1, 2021)

Fund	Baseline Budget	FY 2019-20 Carry-Forward	Fiscal Year Allocations	Expenditures	Balance*
Lottery	-	530,834	2,951,907	2,485,167	997,573
Operating	439,266,808	47,333,495	502,595,484	438,987,370	110,941,609
Student Success	-	1,801,585	17,038,320	16,735,508	2,104,397
University Total	\$ 439,266,808	\$ 49,665,914	\$ 522,585,711	\$ 458,208,046	\$ 114,043,578

*Year-end balance (carry-forward to FY 2021-22)

Operating Fund Expenditures & Transfers

(Excluding Auxiliaries and Post Awards)

Expenditure Category	2018-19	2019-20	2020-21	% of Total (2020-21)
Salaries and Wages	\$ 230,915,897	\$ 242,457,629	\$ 235,145,073	51%
Benefits	117,125,326	125,609,247	122,677,502	27%
Financial Aid	56,295,192	62,314,106	58,006,744	13%
Work Study	323,110	15,148	-	< 1%
Communications	893,424	1,109,710	1,392,879	< 1%
Utilities	6,748,846	6,877,472	6,426,712	1%
Travel	1,657,854	1,043,922	58,457	< 1%
Library Acquisitions	2,174,808	3,717,980	2,833,744	1%
Contractual Services	3,967,210	4,363,893	2,781,956	1%
Information Technology	12,444,394	16,409,170	15,293,438	3%
Equipment	1,395,265	1,248,146	1,264,974	< 1%
Other Expenses/Transfers	58,130,246	83,572,138	12,326,566	3%
University Total	\$ 492,144,727	\$ 548,738,561	\$ 458,208,046	100%

78%

Expenditure by Program / Cost per FTES

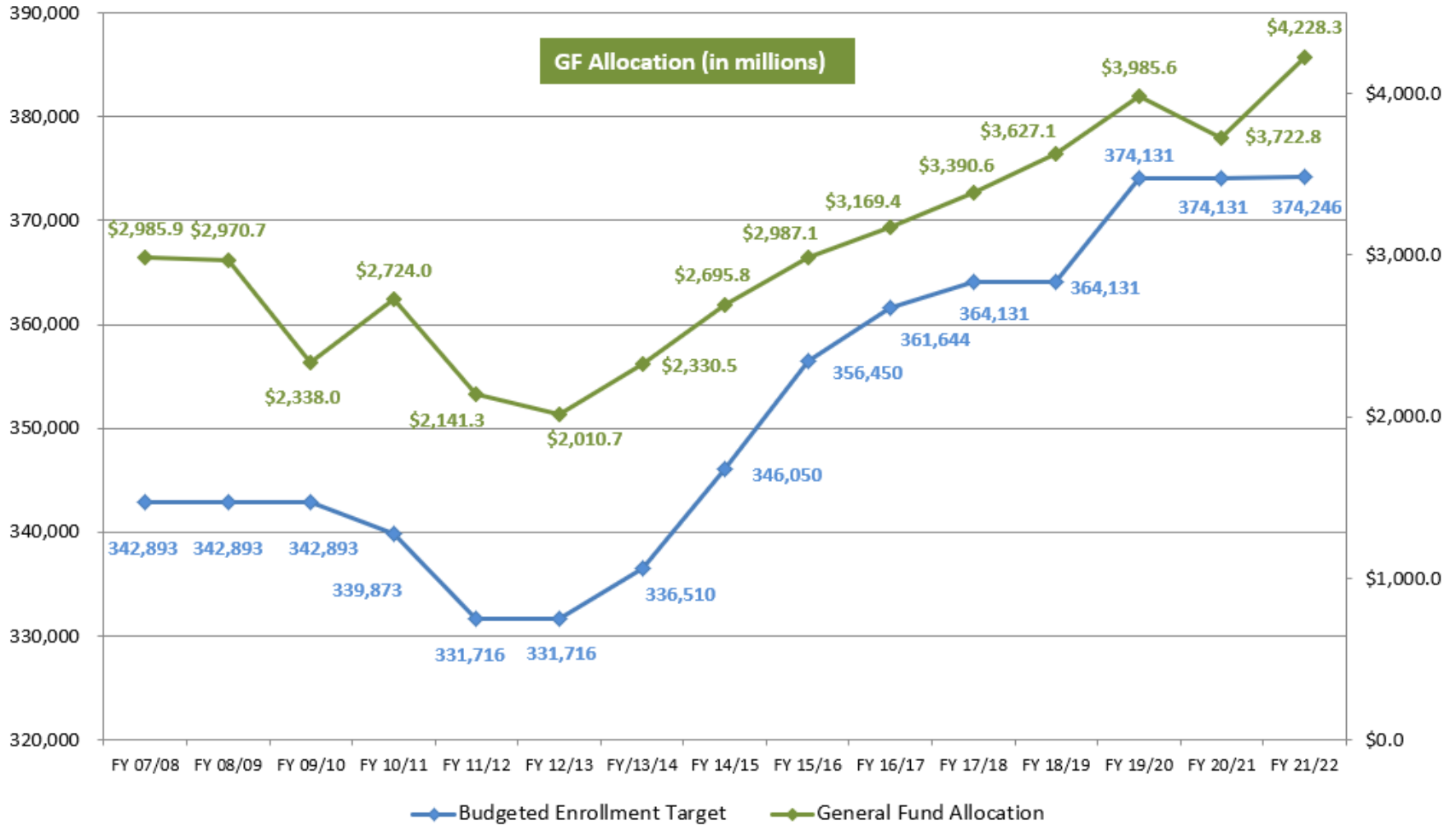
FY 2019-20 and FY 2020-21

Program	FY 2019-20		FY 2020-21	
	Amount	Cost per FTES	Amount	Cost per FTES
Instruction	\$ 219,656,332		\$ 219,179,735	
Public Service	704,797		1,848,430	
Academic Support	40,810,470		37,144,545	
Student Services	48,218,677		47,892,510	
Institutional Support	98,493,678		40,951,334	
Operation & Maintenance of Plant	61,234,712		39,615,244	
Other/Non-Operating Expenses	17,305,789		13,569,504	
		14,889		11,880
Student Grants & Scholarships	62,314,106	1,907	58,006,744	1,722
Total	\$ 548,738,561	\$ 16,796	\$ 458,208,046	\$ 13,602

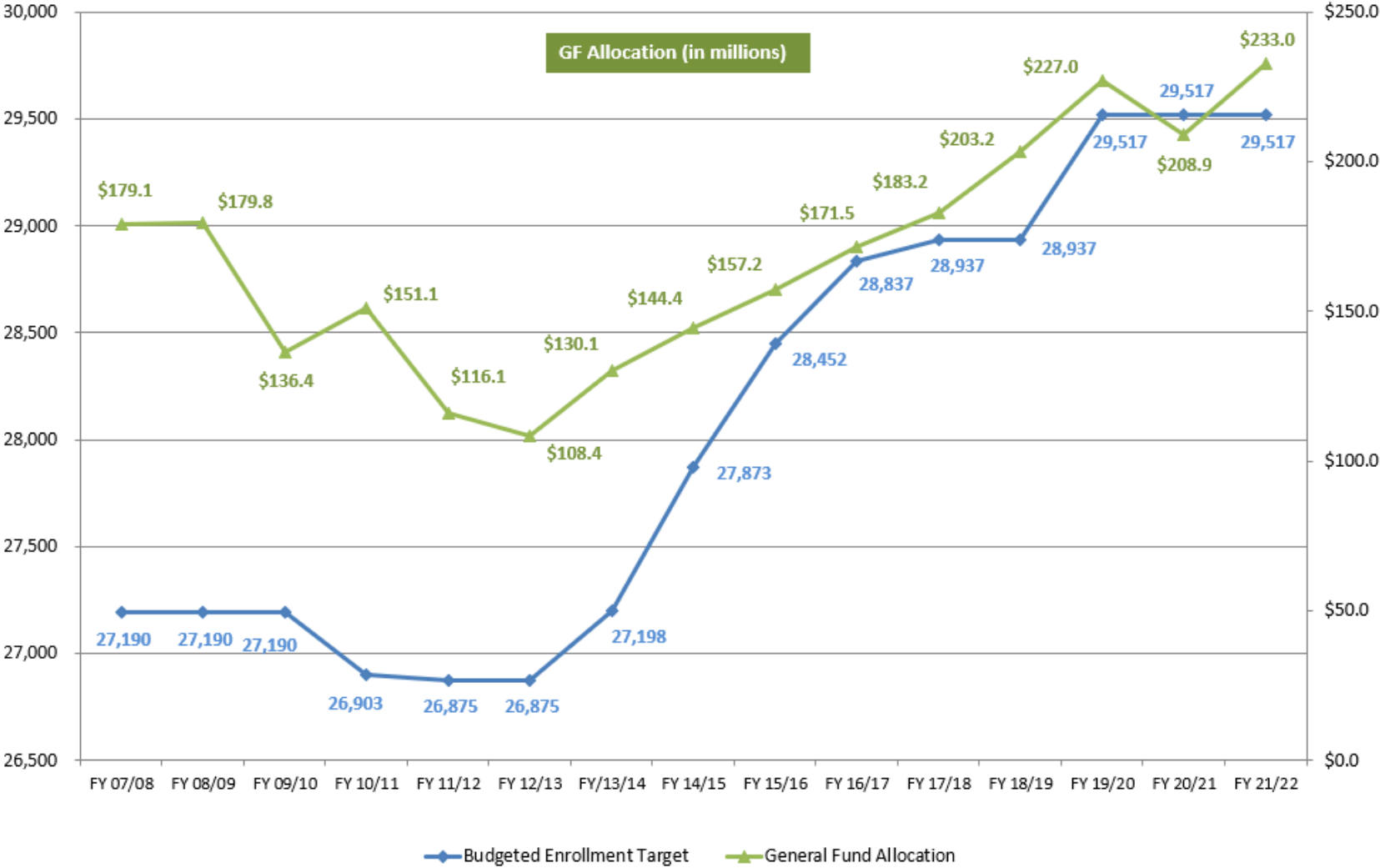
FTES	32,670.8	FTES	33,687.5
Headcount	39,783.5	Headcount	40,959.5

FY 2021-22

CSU General Fund and Resident Student Enrollment FY 2007 - 2021



Fullerton General Fund and Resident Student Enrollment FY 2007 - 2021



Governor's Budget, CSU Request, Tuition Increase and Final Budget Allocation (Operating Budget)

(in millions)

Fiscal Year	Governor's Budget	CSU Request	Final State Budget	Tuition Increase	Unfunded
2013-14	\$125.1	\$371.9	\$125.1		\$246.8
2014-15	\$142.2	\$237.6	\$142.2		\$95.4
2015-16	\$119.5	\$216.6	\$225.0		(\$8.4)
2016-17	\$140.4	\$241.7	\$154.0		\$87.7
2017-18	\$157.2	\$324.9	\$184.3	\$129.7	\$10.9
2018-19	\$92.1	\$263.0	\$197.2		\$65.8
2019-20	\$300.25	\$456.0	\$332.9		\$123.1
2020-21	\$199.0	\$563.8	(\$299.0)		\$862.8
2021-22	\$443.5	\$556.0	\$550.2		\$5.8
2022-23	TBD (Jan 2022)	TBD (Nov 2021)	TBD (Jun 2022)		

CSU/CSUF Budget Allocation (Operating Budget)

(in millions)

Fiscal Year	CSU Budget	Tuition Increase	CSUF Budget	%
2013-14	\$125.1		\$6.4	5.1%
2014-15	\$142.2		\$10.6	7.5%
2015-16	\$225.0		\$8.0	3.6%
2016-17	\$154.0		\$10.2	6.6%
2017-18	\$184.3	\$129.7	\$19.8	6.3%
2018-19	\$197.2		\$14.0	7.1%
2019-20	\$332.9		\$22.2	6.7%
2020-21	(\$299.0)		(\$20.3)	6.8%
2021-22	\$550.2		\$27.0	4.9%
2022-23	TBD (Jun 2022)		TBD (Jul 2022)	

FY 2020-21 CSUF Baseline Reduction

Division	\$ Reduction	% of Base
Academic Affairs (Initial)	16,167,812	6.54%
<i>Restore Instruction*:</i>		
TT/Lecturer Pool	(818,005)	
Course Section Adjustments	(3,653,265)	
Teacher's Assistant (TA)	(466,000)	
Graduate Assistant (GA)	(778,991)	
Benefits	(2,012,071)	
Academic Affairs (Net Reduction)**	\$ 8,439,480	3.41%
*Restoration for Instruction (one-time in FY 2020-21)		
**University-Wide covered about 50% of AA's reduction		
Administration & Finance	2,447,985	6.54%
Human Resources, Diversity & Inclusion	538,691	6.54%
Information Technology	1,478,496	6.54%
Student Affairs	2,308,550	6.54%
University Advancement	752,553	6.54%
Office of the President	178,242	6.54%
University-Wide	127,671	6.54%
Total Reduction	\$ 24,000,000	6.54%

FY 2020-21 CSUF Baseline Reduction

FY 2021-22 Budget Restoration

Division	Budget Reduction (\$24.0M)			Budget Restoration (\$20.3M)		
	Reduction	Benefit Credit	Reduction (after Benefit Credit)	75% Restoration (Prorated)	Academic Affairs (Additional 5%)	Total Restoration
Academic Affairs	16,167,812	(4,428,524)	11,739,288	7,437,206	495,776	7,932,982
Administration and Finance	2,447,985	(793,941)	1,654,044	1,047,889	-	1,047,889
Human Resources	538,691	(108,724)	429,967	272,398	-	272,398
Information Technology	1,478,496	(264,550)	1,213,946	769,073	-	769,073
Office of the President	178,242	-	178,242	112,922	-	112,922
Student Affairs	2,308,550	(297,396)	2,011,154	1,274,129	-	1,274,129
University Advancement	752,553	(83,426)	669,127	423,913	-	423,913
Benefit Pool	-	5,976,561	5,976,561	3,786,336	-	3,786,336
University Wide	127,671	-	127,671	80,884	-	80,884
Total	\$ 24,000,000	\$ -	\$ 24,000,000	\$ 15,204,750	\$ 495,776	\$ 15,700,526

15,700,526 Total restoration to divisions
 2,000,000 Fund structural deficit (HRDI & SA)
 2,572,474 Held back for campuswide mandates
\$20,273,000 Chancellor's Office - Restoration 20-21 GF Reduction

FY 2021-22 CSUF Allocations

	Baseline	One-time	Total
Sources			
FY 20-21 Budget Restoration	20,273,000		20,273,000
FY 21-22 New Allocation	3,816,000	6,936,000	10,752,000
Total Allocation*	24,089,000	6,936,000	31,025,000
Savings from Lower Retirement Rate (Campus Adj.)	2,984,000		2,984,000
Over Enrollment Fee Revenue - Net (Estimated)		15,910,189	15,910,189
Total Sources	\$ 27,073,000	\$ 22,846,189	\$ 49,919,189
Uses			
Mandatory Costs	2,625,000	2,493,000	5,118,000
Reserves for Systemwide Mandates	2,572,474		2,572,474
GI 2025 - Student Success	2,471,040	3,643,000	6,114,040
Budget Restoration - Divisions	15,700,526		15,700,526
Budget Restoration - Structural Deficits (HRDI & SA)	2,000,000		2,000,000
Mission Critical & Operations	798,960		798,960
Efficiency & Productivity		2,153,895	2,153,895
Ethnic Studies	905,000		905,000
Enrollment Funding		13,756,294	13,756,294
Faculty Hiring, Retention, and Tenure Track Density		800,000	800,000
Total Uses	\$ 27,073,000	\$ 22,846,189	\$ 49,919,189

* The CO withheld \$133.2M for systemwide priorities of which \$9.7M is Fullerton's share. If we receive the \$9.7M, Fullerton's final gross operating baseline increase could be \$36.7M.

FY 2021-22 Operating Fund Baseline Budget

SOURCES	Amount	Pctg (%)
State Allocation	233,000,000	49%
Tuition and Fee Revenues	244,823,000	51%
Total	\$ 477,823,000	100%

USES (by Category)

Salaries and Wages	244,656,205	51%	} 78%
Benefits	127,639,552	27%	
Financial Aid	60,352,996	13%	
Communications	1,449,218	< 1%	
Utilities	6,686,659	1%	
Travel	60,821	< 1%	
Library Acquisitions	2,948,363	1%	
Contractual Services	2,894,480	1%	
Information Technology	15,912,026	3%	
Equipment	1,316,140	< 1%	
Other Expenses/Transfers	13,906,540	3%	
Total	\$ 477,823,000	100%	

Higher Education Emergency Relief Funds (HEERF)

HEERF Grants	Institutional Portion	Student Portion	Total
CARES HEERF I	23,641,313	20,510,756	44,152,069
CRRSAA HEERF II	51,743,570	20,510,756	72,254,326
ARPA HEERF III	66,583,532	59,579,150	126,162,682
Total	\$ 141,968,415	\$ 100,600,662	\$ 242,569,077

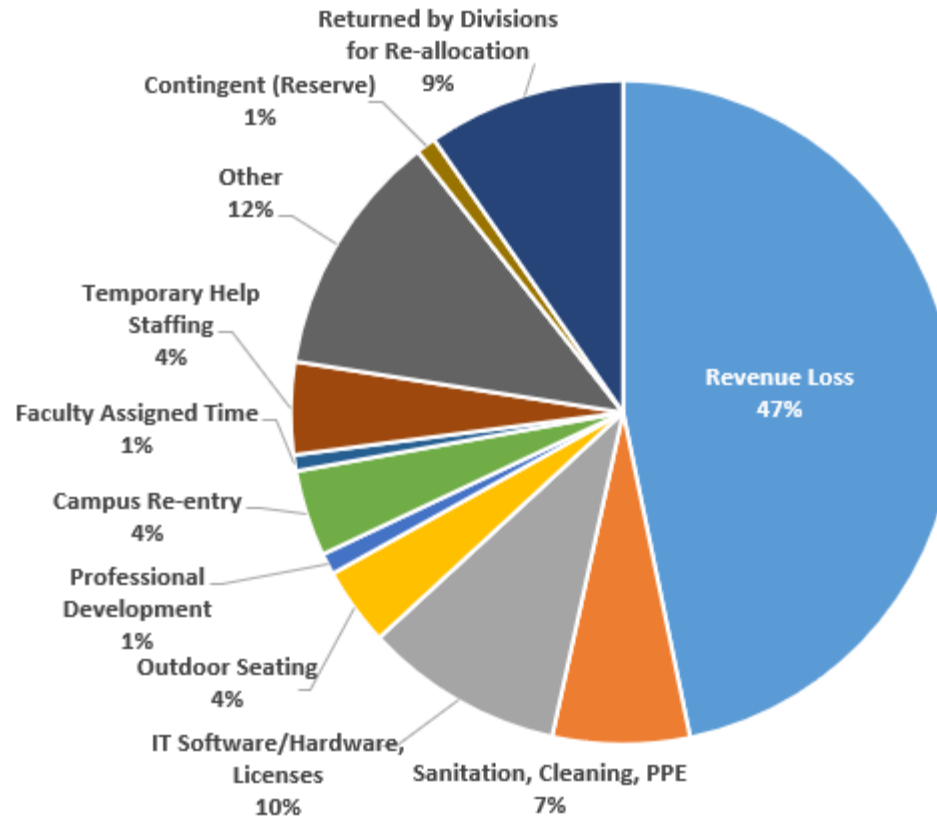
Higher Education Emergency Relief Funds (HEERF)

Budget by Division/Self-Support	Amount
University-Wide_GF Reduction	20,273,000
University-Wide Rev_Loss/Other	2,811,469
University-Wide_IDC	10,020,000
University-Wide_Reserve Restoration	3,839,872
University-Wide_RLT/Other	5,960,000
Academic Affairs	8,083,089
Admin & Finance	14,698,187
HRDI	1,716,739
Information Technology	13,757,056
Student Affairs	2,139,500
University Advancement	309,667
Housing	19,336,730
Parking	23,700,000
EIP	271,902
Contingent (Reserve)	1,370,538
Returned by Divisions for Re-allocation	13,680,667
Total	\$ 141,968,415

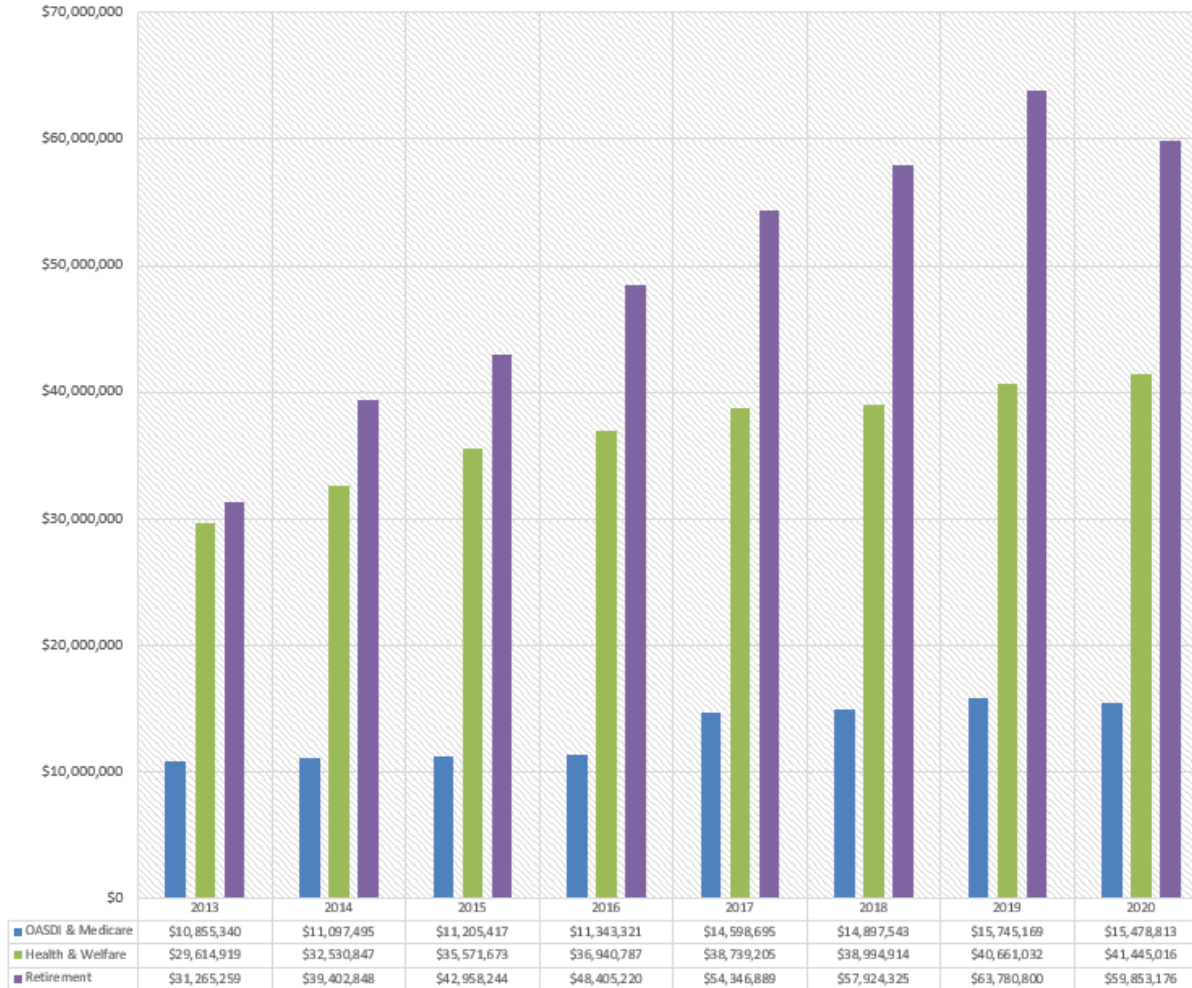
Higher Education Emergency Relief Funds (HEERF)

Budget by Category	Amount
Revenue Loss	66,393,101
Sanitation/Cleaning/PPE	9,468,331
IT Software/Hardware, Licenses	13,757,056
Outdoor Seating	5,405,436
Professional Development	1,475,707
Campus Re-entry	5,960,000
Faculty Assigned Time	1,113,499
Temporary Help Staffing	6,395,711
Other	16,948,369
Contingent (Reserve)	1,370,538
Returned by Divisions for Re-allocation	13,680,667
Total	\$ 141,968,415

Higher Education Emergency Relief Funds (HEERF)



Continuing Escalation of Expenses (Benefits Cost FY 2013 – 2020)



FY 2021-22 General Fund + Tuition (net of SUG)

Rank	Campus	FTES Target	\$/FTE	Difference
1	Maritime	1,418	\$29,127	\$405,958,423
2	Channel Islands	6,135	\$19,295	\$164,278,405
3	Monterey Bay	6,128	\$18,770	\$151,353,871
4	Bakersfield	8,242	\$15,432	\$69,316,749
5	San Luis Obispo	17,275	\$15,419	\$68,999,499
6	Stanislaus	8,127	\$15,155	\$62,501,163
7	San Marcos	9,745	\$14,969	\$57,928,198
8	Humboldt	7,603	\$14,621	\$49,381,625
9	Los Angeles	18,500	\$14,223	\$39,585,135
10	Dominguez Hills	11,473	\$14,196	\$38,926,698
11	Pomona	19,228	\$14,083	\$36,140,732
12	San Jose	23,316	\$13,929	\$32,369,463
13	Fresno	19,875	\$13,797	\$29,114,917
14	East Bay	12,522	\$13,632	\$25,058,086
15	Northridge	27,833	\$13,454	\$20,687,834
16	Long Beach	29,687	\$13,310	\$17,135,680
17	Sacramento	23,771	\$13,221	\$14,958,218
18	San Diego	28,016	\$13,167	\$13,641,133
19	San Bernardino	15,889	\$13,072	\$11,297,439
20	Sonoma	8,429	\$13,008	\$9,733,062
21	Chico	15,560	\$12,935	\$7,930,382
22	Fullerton	29,517	\$12,932	\$7,858,718
23	San Francisco	24,582	\$12,612	

