

CSUF Budget 101

Presentation to the Planning, Resource & Budget Committee

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Administration & Finance
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CALIFORNIA STATE UNIVERSITY
FULLERTON™

Topics

- Allocation of Funds from State to CSU and Campuses
 1. State Sources & Uses of Funds and Budget Process
 2. CSU Sources & Uses of Funds and Budget Process
 3. Campus Source & Uses of Funds and Budget Process

California State Budget Process & Allocations to CSU

CSU State Agency 6610



The Department of Finance welcomes you to the

California Budget 2020-21

Gavin Newsom Governor
State of California

Select Budget Year 2020-21 ▾

Governor's Proposed Budget

(January)

The Budget proposed by the Governor

[Summary »](#)

[Detail »](#)

May Revision

(May)

Changes to the Governor's Proposed
Budget based upon the latest economic
forecasts

[Summary »](#)

[Detail »](#)

Enacted Budget

(Summer)

The Budget passed by the Legislature and
signed by the Governor

[Summary »](#)

[Detail »](#)

State of California Budget Timelines

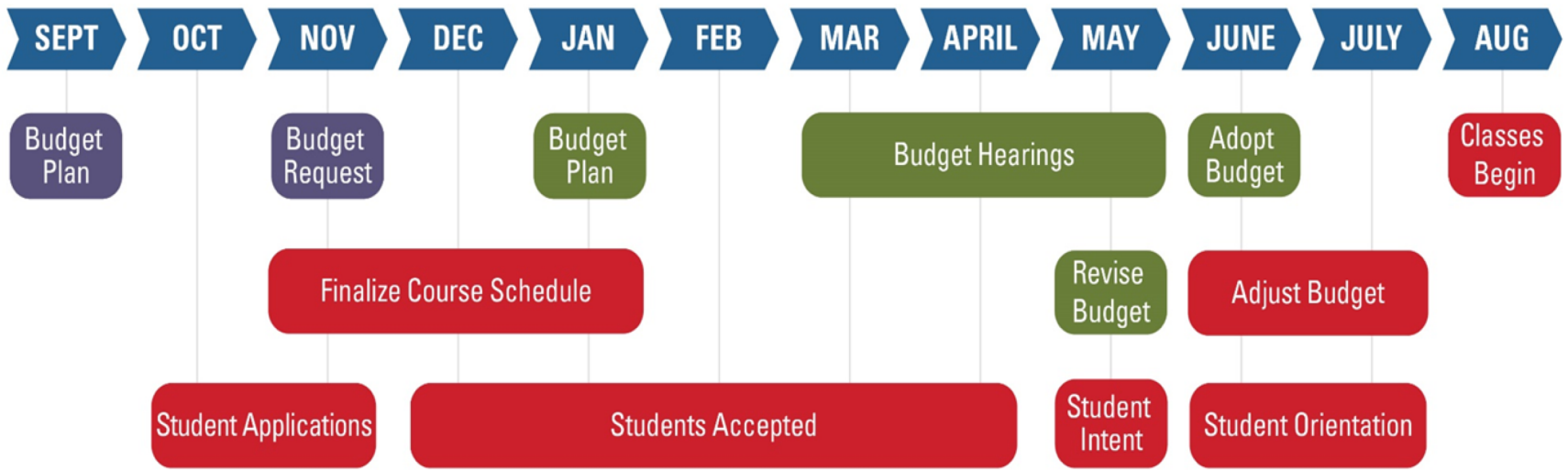
- State California Budget Calendar

- Agency Requests November
- Governor's Proposed Budget January
- Legislative Analyst February
- May Revise May
- Final Budget (Enacted) July

- Trustees Support Budget Request

<https://www2.calstate.edu/csu-system/about-the-csu/budget/2020-21-operating-budget/Pages/default.aspx>

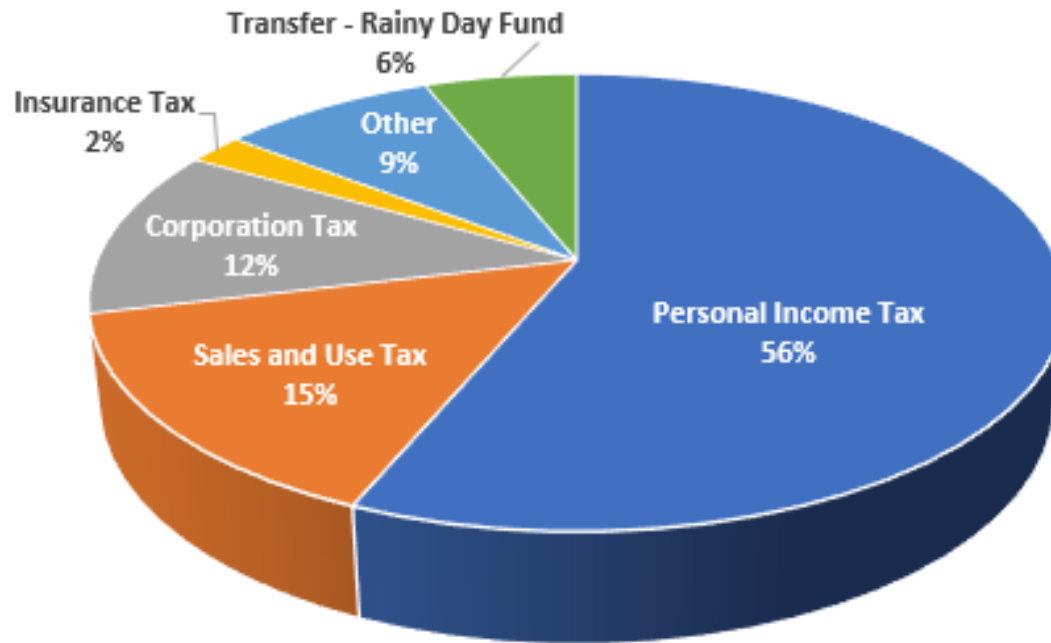
BUDGET TIMELINE



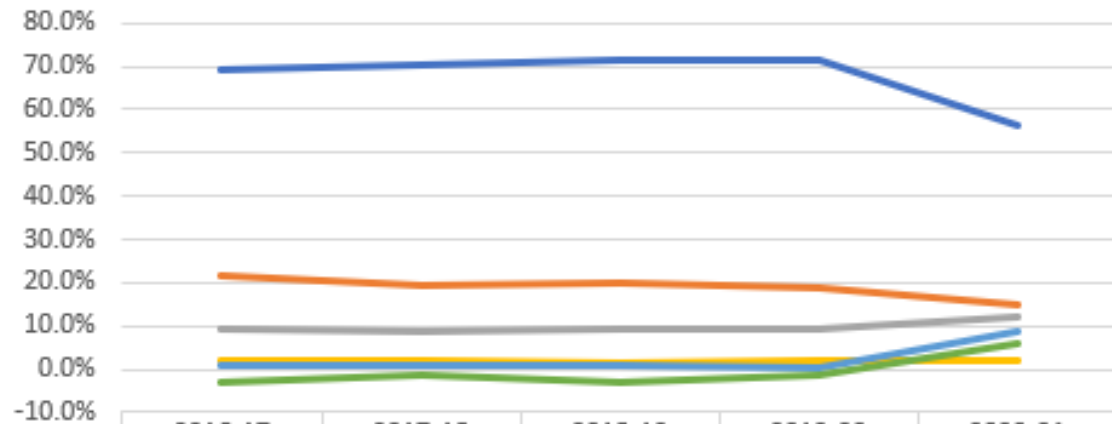
■	STATE
■	TRUSTEES
■	CHANCELLOR/SYSTEM/CAMPUSES

Fiscal Year 2020-21

Sources of State General Fund Revenue

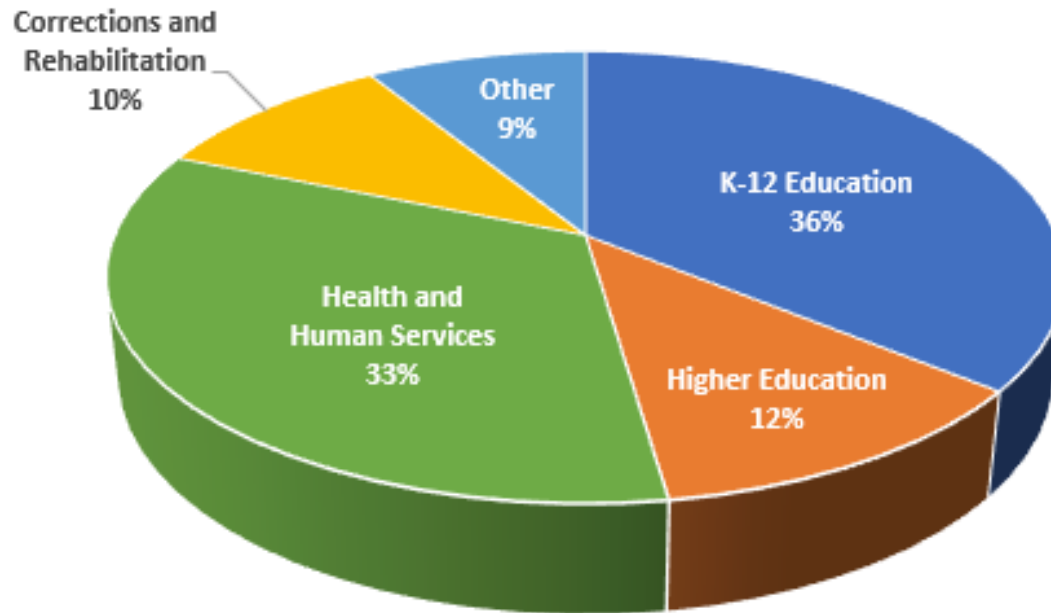


Sources of State General Fund Revenue (5-Year History)

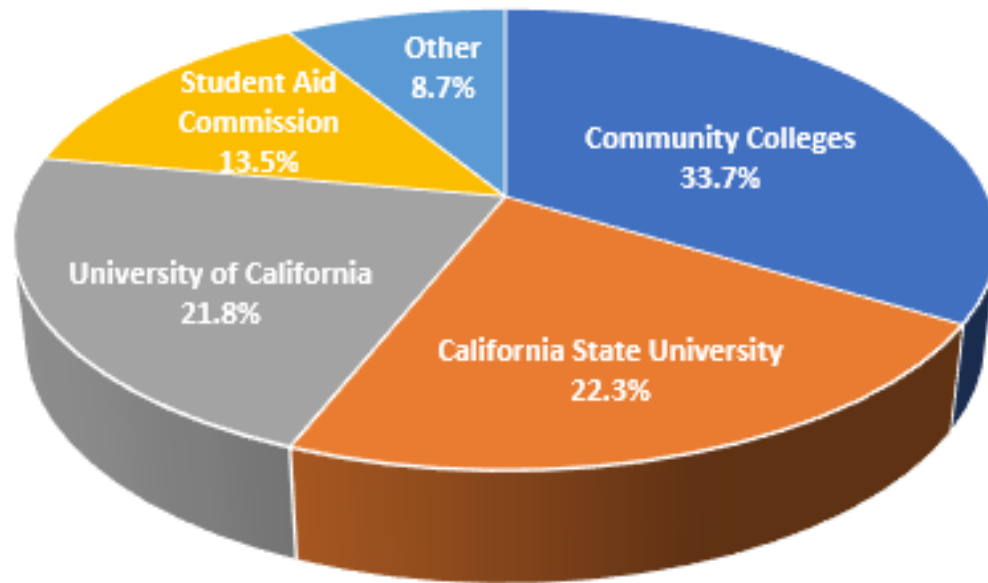


	2016-17	2017-18	2018-19	2019-20	2020-21
Personal Income Tax	69.3%	70.6%	71.3%	71.2%	56.3%
Sales and Use Tax	21.4%	19.4%	20.0%	18.9%	14.9%
Corporation Tax	9.1%	8.7%	9.2%	9.1%	12.0%
Insurance Tax	1.9%	2.0%	1.9%	2.0%	2.2%
Other	1.0%	0.7%	0.9%	0.2%	8.5%
Transfer From/(To) - Rainy Day Fund	-2.7%	-1.4%	-3.3%	-1.5%	6.0%

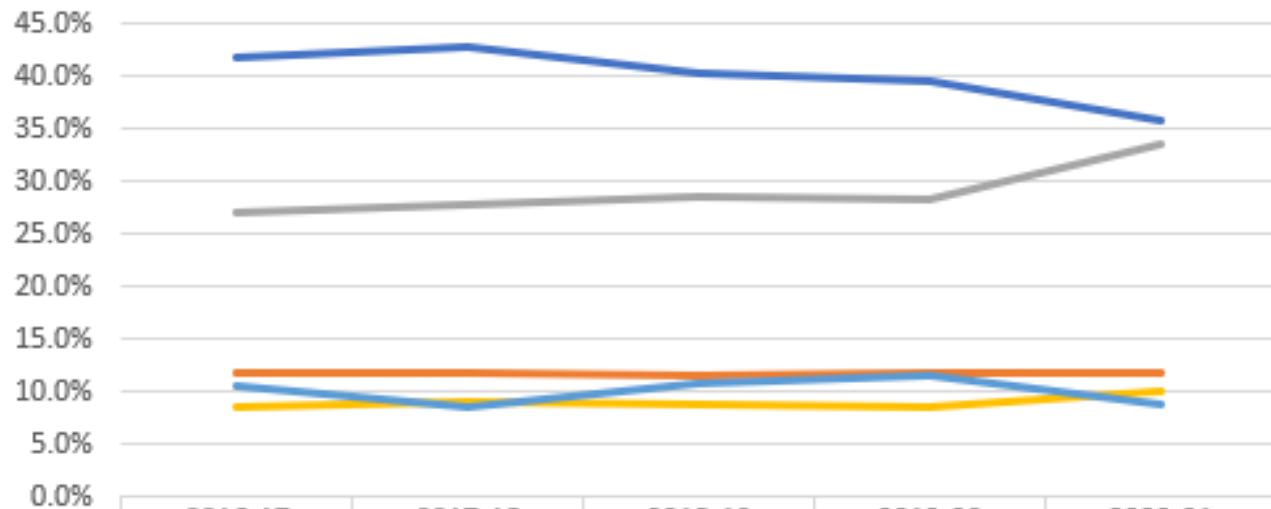
Fiscal Year 2020-21 State General Fund Expenditure Budget



Fiscal Year 2020-21 Higher Education General Fund Budget



State General Fund Expenditure Budget (5-Year History)



	2016-17	2017-18	2018-19	2019-20	2020-21
— K-12 Education	41.9%	42.7%	40.3%	39.5%	35.9%
— Higher Education	11.9%	11.9%	11.6%	11.8%	11.8%
— Health and Human Services	27.1%	27.8%	28.5%	28.4%	33.5%
— Corrections and Rehabilitation	8.6%	9.0%	8.7%	8.6%	10.0%
— Other	10.5%	8.6%	10.9%	11.6%	8.9%

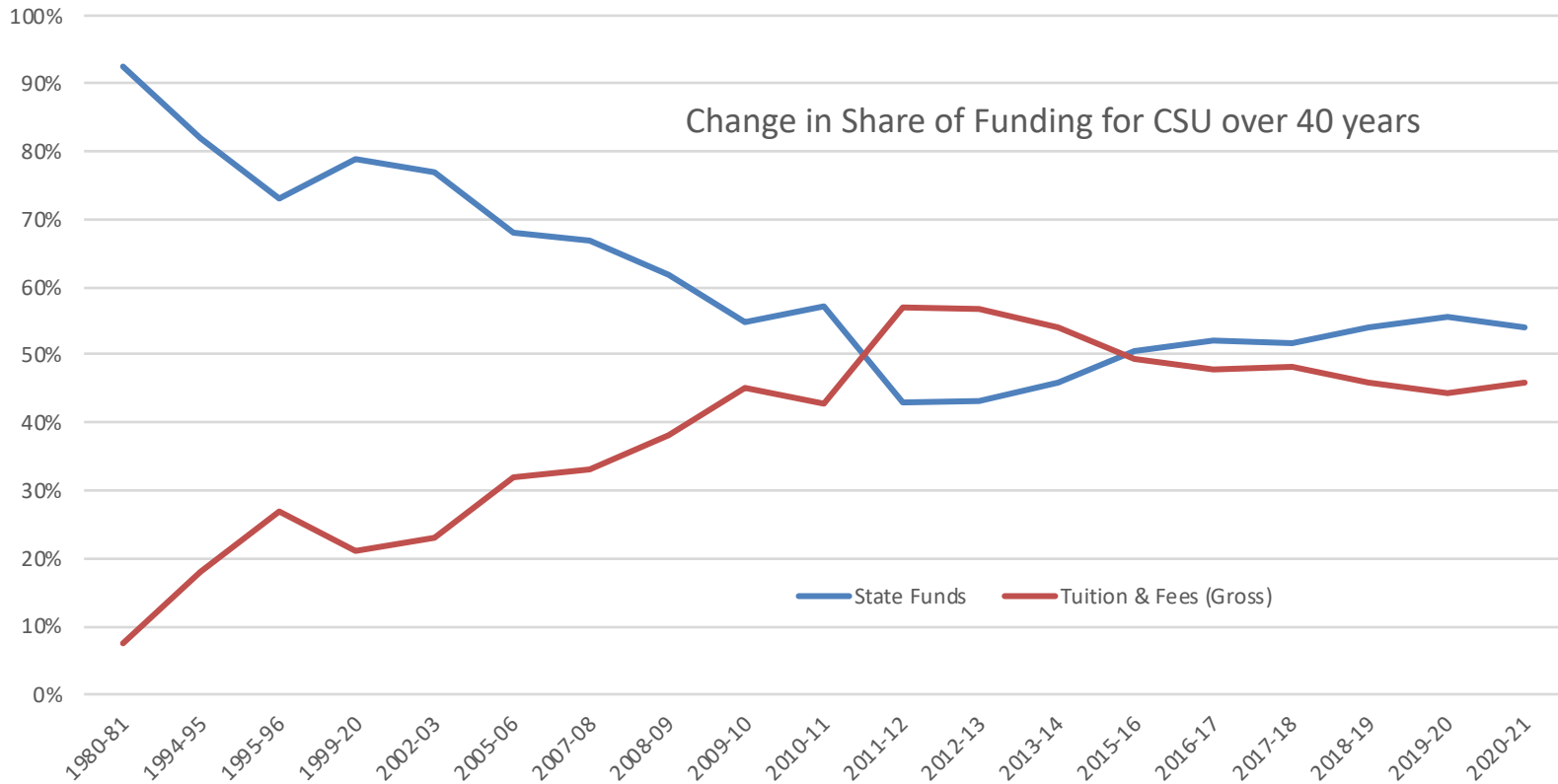
CSU Operating Budget Source & Uses and Historical State Funding to CSU

State of California Allocations to CSU

(in millions)

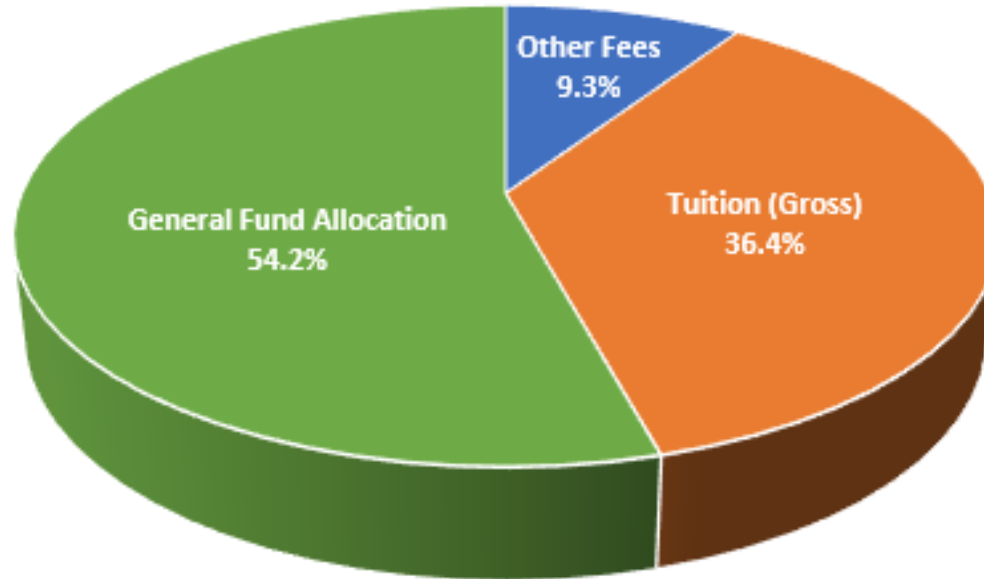
Fiscal Year	Governor's Budget	CSU Request	Final State Budget	Tuition Increase	Unfunded
2013-14	\$125.1	\$371.9	\$125.1		\$246.8
2014-15	\$142.2	\$237.6	\$142.2		\$95.4
2015-16	\$119.5	\$216.6	\$216.5		\$0.1
2016-17	\$139.4	\$241.7	\$154.0		\$87.7
2017-18	\$157.2	\$324.9	\$177.2	\$79.1	\$68.6
2018-19	\$92.1	\$263.0	\$197.2		\$65.8
2019-20	\$300.0	\$456.0	\$332.9		\$123.1
2020-21	\$199.0	\$563.8	(\$299.0)		\$862.8

Historical CSU Funding

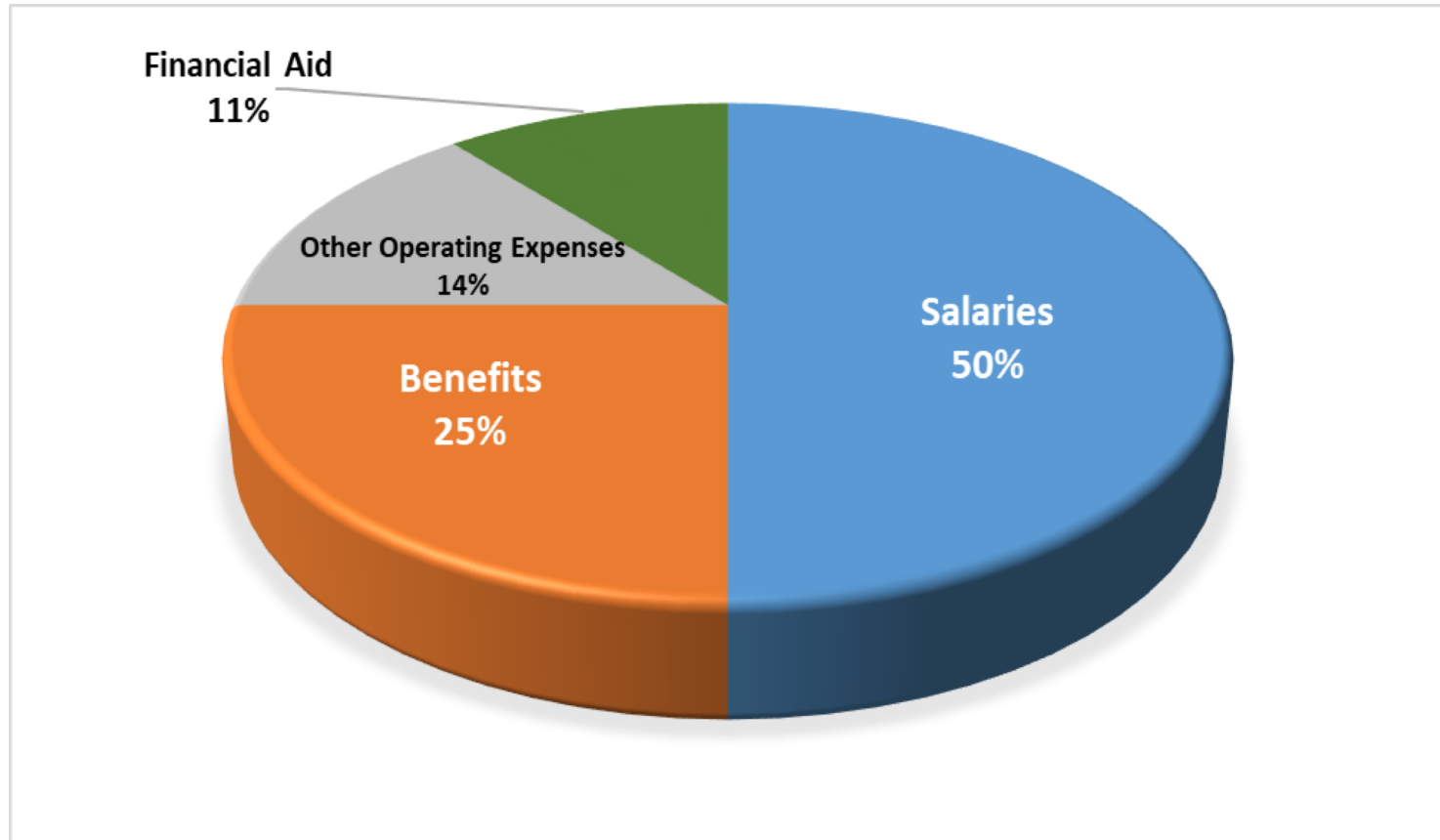


Fiscal Year 2020-21

CSU General Operating Fund Sources of Revenue



General Operating Fund Expenses by Category



Fee Revenue

Categories of Fees

Category I – System-wide

- System-wide mandatory fees (Tuition, Non Resident Tuition, Doctoral Program Tuition, Tuition, Graduate Business Professional Fee & Application Fee)

Category II – Campus Based

- Campus mandatory fees that must be paid to enroll in or attend the university

Category III – Course Fees

- Course specific fees in support of state offered classes

Category IV – Fees for Service

- Fees paid to receive materials, services, or for the use of facilities provided by the University; and fees or deposits to reimburse the university for additional costs resulting from dishonored payments, late submissions, or misuse of property or as a security or guaranty

Category V – Self Support Admin Fees & Fines

- Fees paid to self-support programs such as Extended Education, Parking, and Housing including materials and services fees, user fees, fines and deposits

Category VI

- System-wide voluntary fees such as Student Involvement & Representation Fee (SIRF)

CSU Campus Allocations

- ◆ Baseline
 - Incremental Increase to Prior Year Base
- ◆ One-Time
 - Special Allocations

Campus Allocations – Components

- ◆ Components/Variables
 - New Mandatory Costs (Health, Dental, Retirement, Compensation Increases)
 - Enrollment Growth
 - State University Grant/Pell Eligibility
 - CSU Priorities (Student Success/GI 2025)
 - Operation & Maintenances of New Facilities/Space
 - Other Special Allocations (if allocated in state budget)
- ◆ Historically Enrollment Based Funding
- ◆ State is Moving Toward Performance Based Funding (Improving Graduation Rate)

Compensation & Benefits– CSU Level

- ◆ Components/Variables for allocation
 - Health
 - Dental
 - Retirement
 - Compensation
 - Minimum Wage Increase

Enrollment Growth – CSU Level

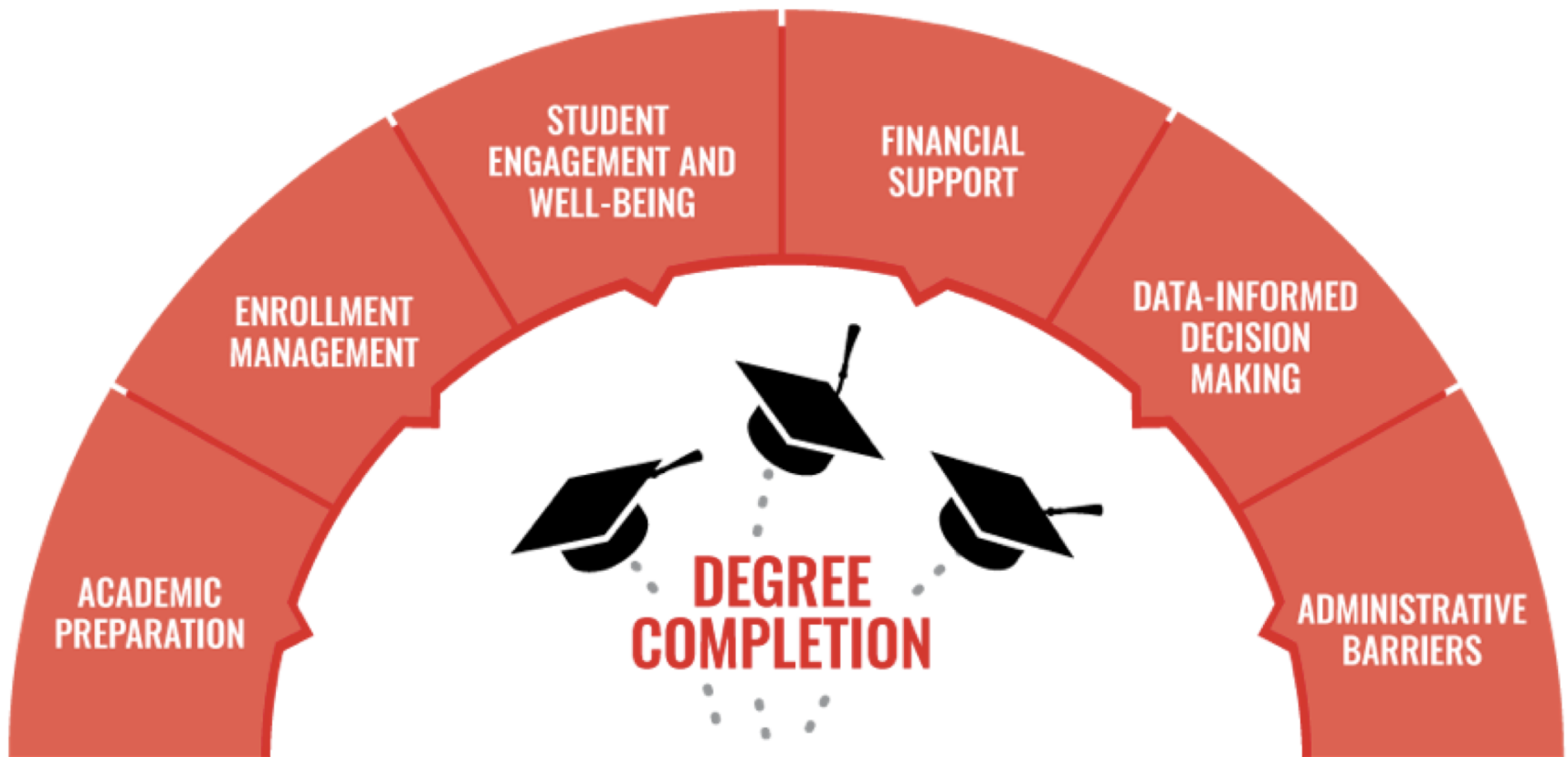
- ◆ Components/Variables for Funding Decisions
 - CSU enrollment target is determined by total new General Fund
 - Campus enrollment targets are set after a conversation between the Chancellor and Presidents
 - Local Demand
 - Campus Impaction Decisions
 - Balancing on-going new enrollment demands with increases in Average Unit Load
 - Overall Capacity

Financial Aid/State University Grant – CSU Level

- State University Grant
- Governed by CSU (approx. 30% of Tuition)
- Incrementally Increased from Tuition
- Adjusted Annually
- Based on % of SUG Eligible Population by Campus and Actual Need

Graduation Initiative Funding

6 Pillars of GI 2025



Operation & Maintenance of New Facilities

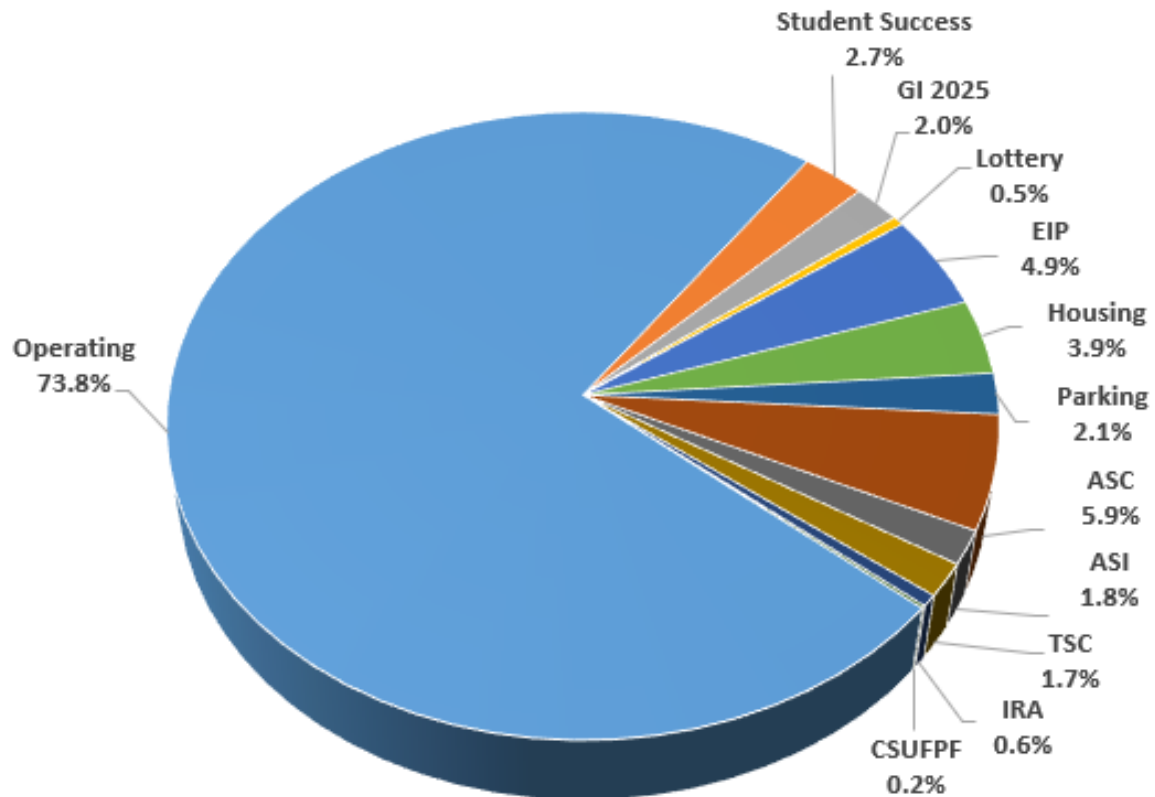
\$11.75/sq ft funding for Regular Maintenance of New Facilities

- Utilities
 - Building Maintenance
 - Custodial
 - Landscape
 - Administrative
- **Cost Standard should be more appropriately budgeted at \$19**
- **The unfunded need have contributed to the growth in the deferred maintenance backlog in CSU.**

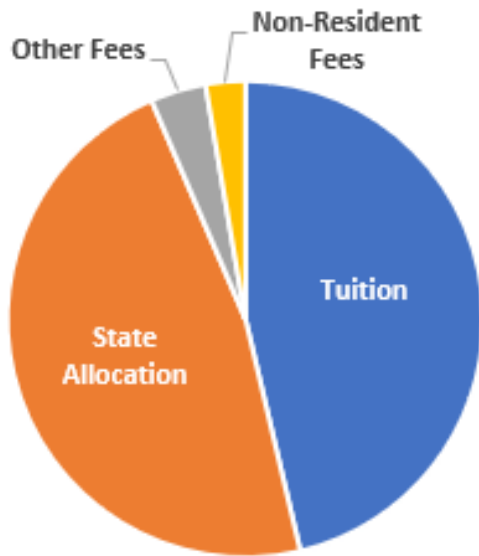
CSUF Funding Sources/Uses, Timelines & Allocation Process

Fiscal Year 2020-21 Campus Budget

\$583.1M

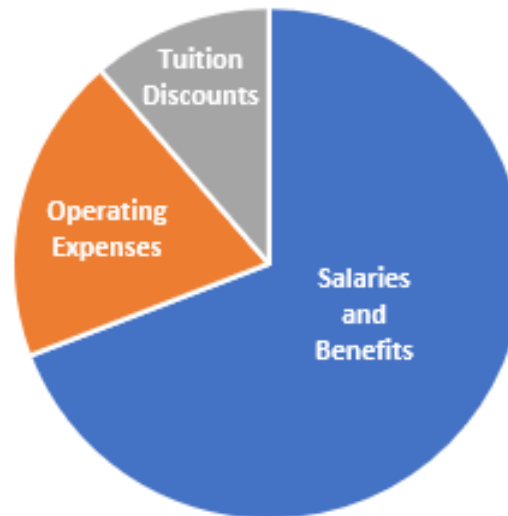


FY 2020-21 Operating Fund Baseline Budget



Revenues (\$442.2M)

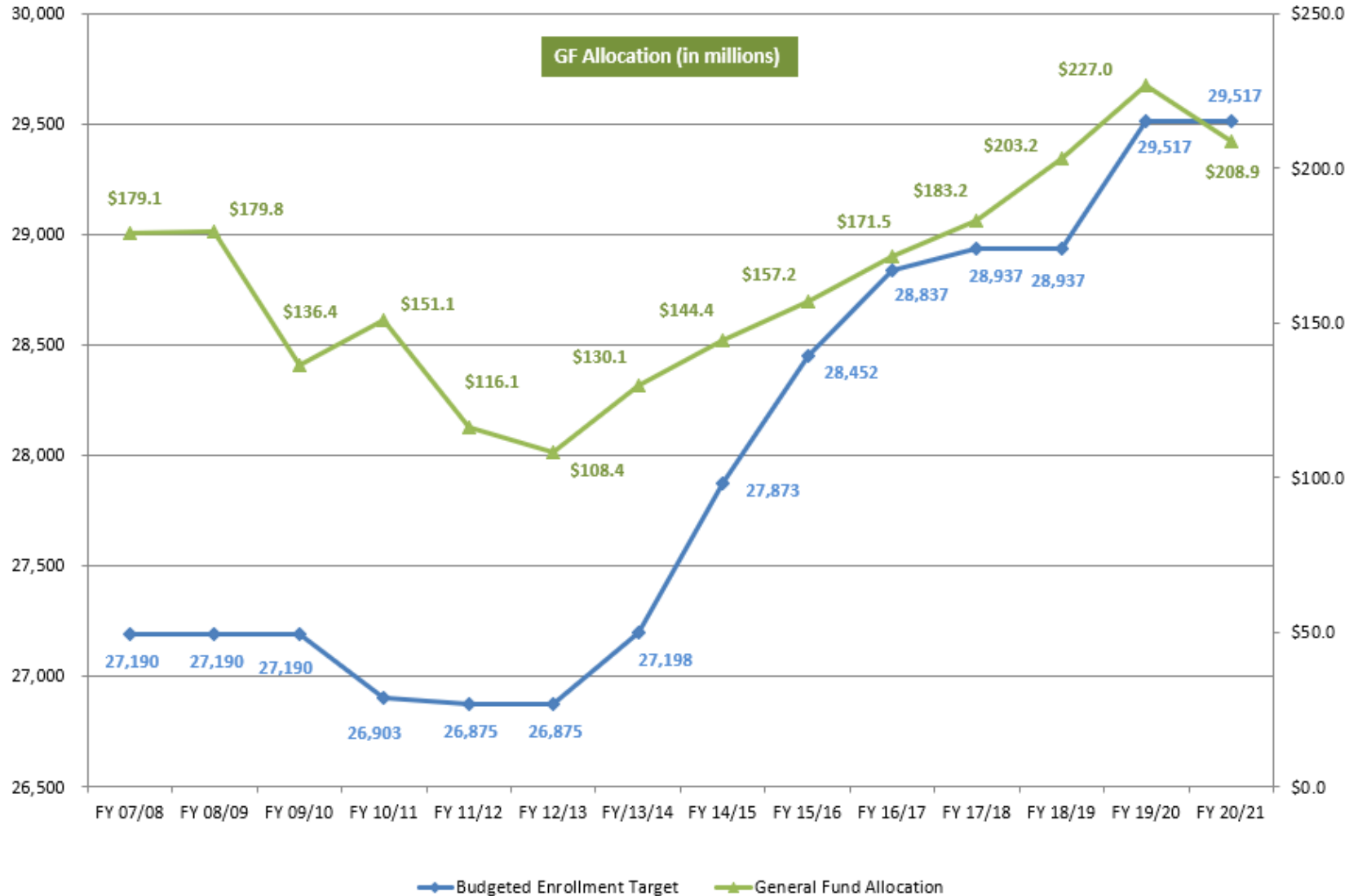
■ Tuition	46.3%
■ State Allocation	47.2%
■ Other Fees	3.8%
■ Non-Resident Fees	2.7%



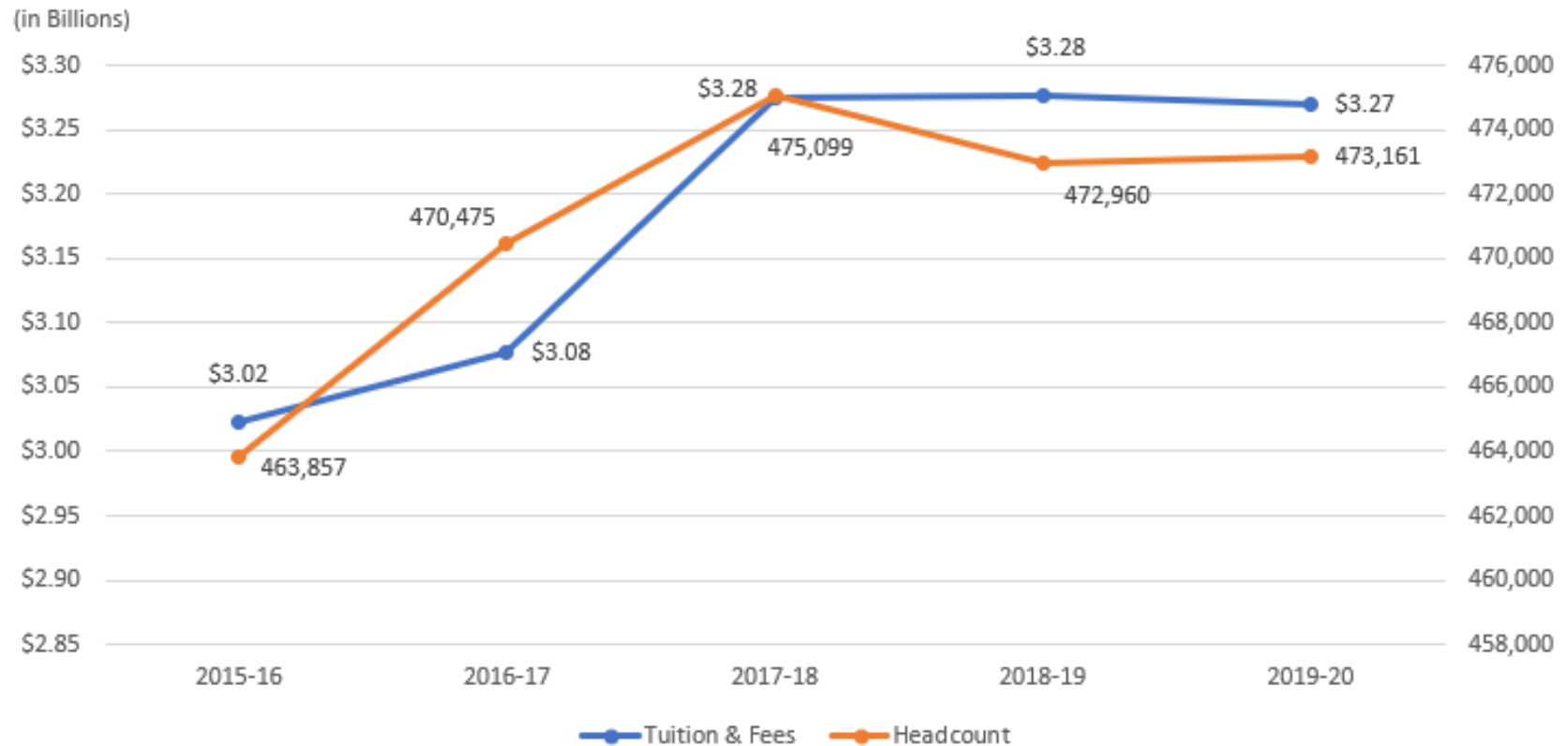
Expenses (\$442.2M)

■ Salaries and Benefits	69.2%
■ Operating Expenses	19.4%
■ Tuition Discounts	11.4%

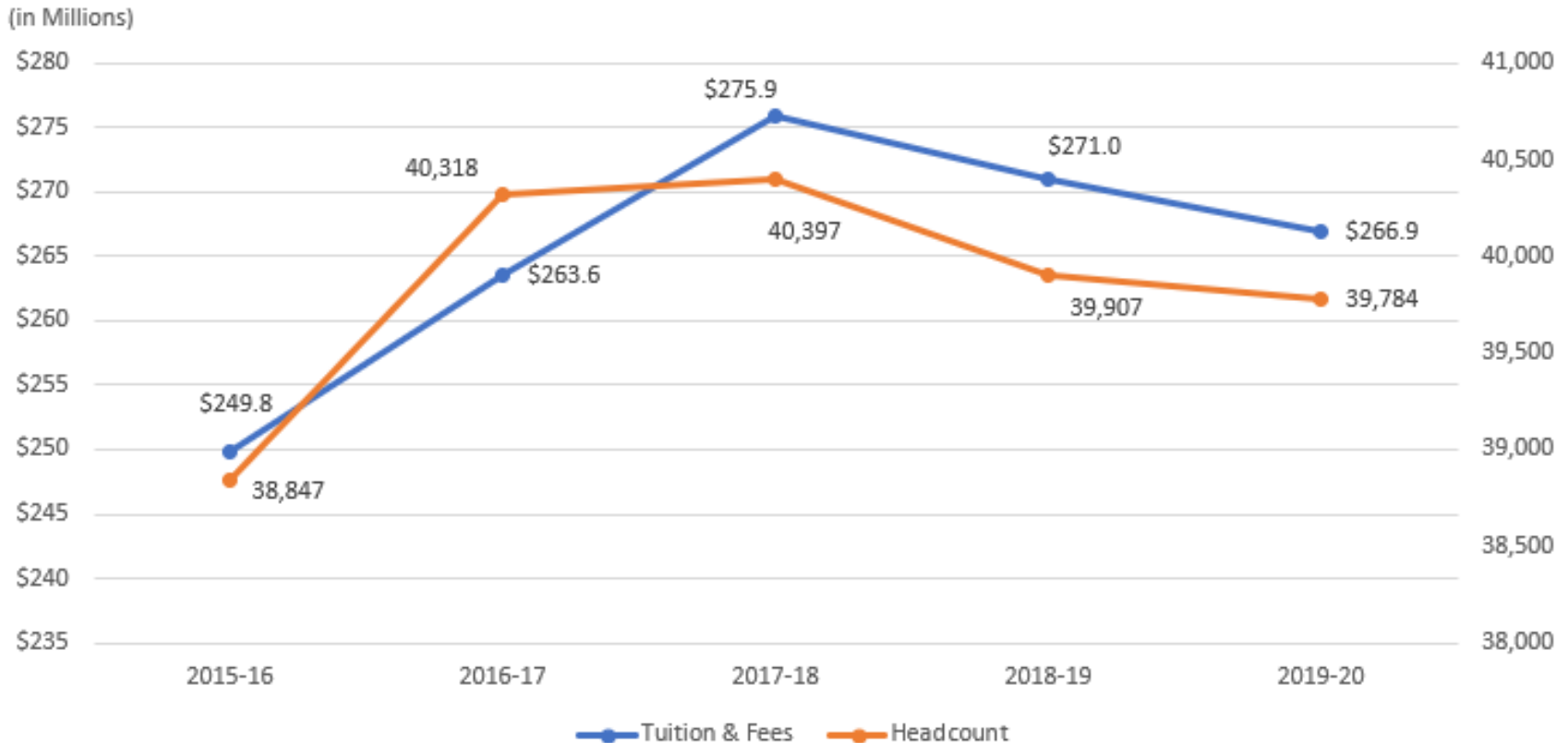
Fullerton General Fund and Resident Student Enrollment



CSU General Fund Tuition & Fees and Headcount

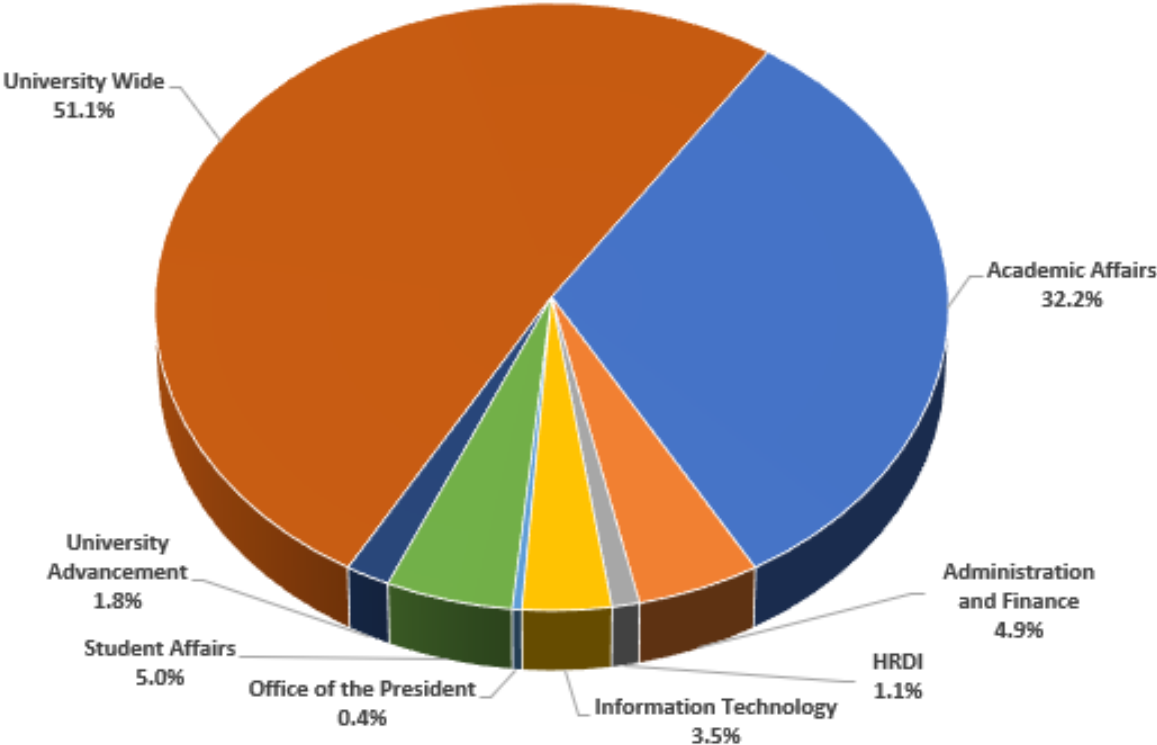


CSUF General Fund Tuition & Fees and Headcount



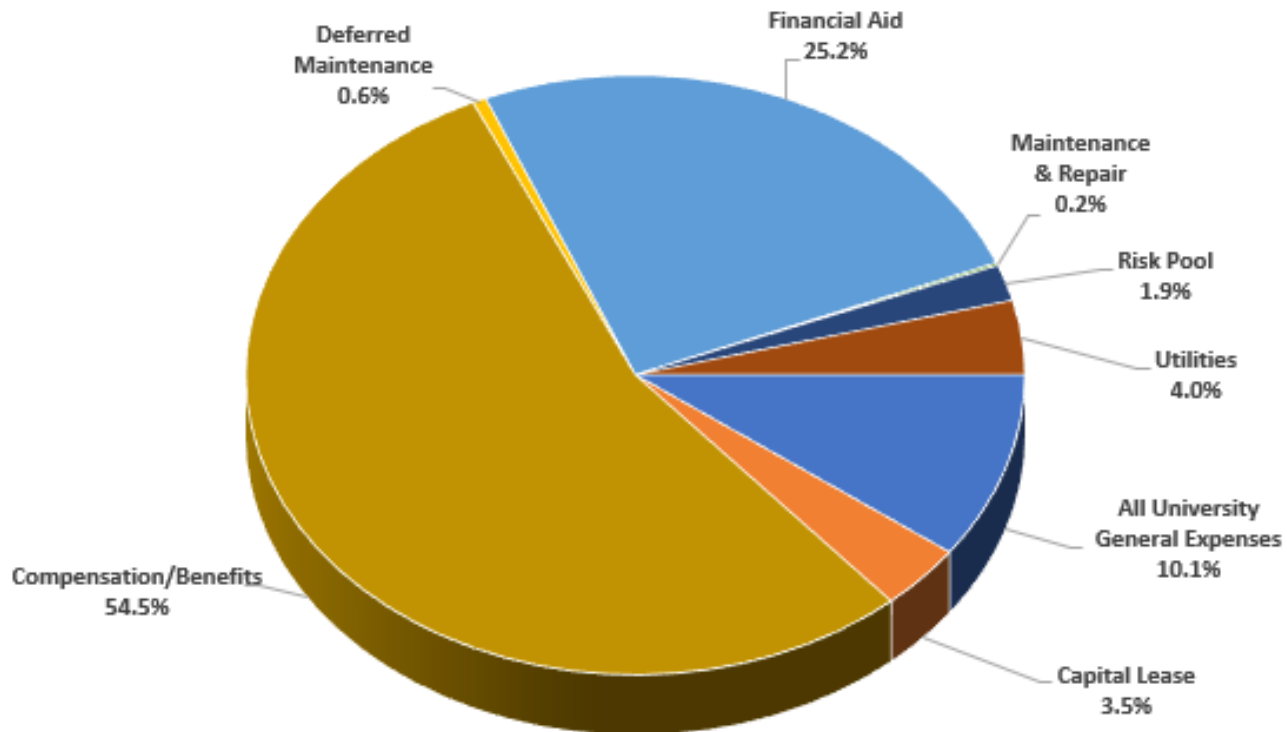
FY 2020-21 Operating Fund Baseline Budget (by Divisions)

\$442.2M



FY 2020-21 Operating Fund Baseline Budget (University-Wide)

\$226.1M



University Budget Process & Timelines

- CSUF Budget Process & Timelines
 - University Planning Resource and Budget Committee (PRBC) – reviews budget priorities and develops budget recommendations to the president (fall through end of spring semester)
 - State/CSU budget approved – June 30
 - President responds to PRBC’s recommendations (Budget Letter)
 - University allocates budget to departments

BUDGET CALENDAR

AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL
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State / Legislature

					Governor's Budget Issued		Legislative Analyst Analysis	Legislative Hearings			
								May Revise	Budget Signed		

CSU Chancellor / Board of Trustees

Executive Council Review										Executive Council Review	
FTES Target Allocated by CO											
Budget Advisory Com. Review	Statement of Priorities		Trustees Approve Next Year's Budget				Preliminary Campus Allocations			Final Campus Allocations	

CSU Fullerton

	Submit Budget Requests for Cabinet Review				Self Support/Aux. Budget Proposals for New Fiscal Year			Self Support/Aux. Budget Proposals Reviewed	Fiscal Year End	New Fiscal Year
Prior Year Basis	President Approves Budget & Responds to PRBC							Self Support/Aux. Budget Proposals Approved		
	University Allocates New Budget to Departments				2nd Quarter / Mid-Year Divisional Budget Review			3rd Quarter Divisional Budget Review		
	PRBC Budget 101 Training	Publish Annual Budget Reports	Academic Senate Fall "Fiscal State of the University" Presentation		Budget Planning for Next Fiscal Year			PRBC Identifies Priorities and Drafts Letter to President	Academic Senate Spring Budget Outlook	Divisions Prepare Budget Requests

Campus Budget Planning

Revenues and Expenditures Variables

- **New State/CSU Allocations**
- **CO's Allocated Resident Enrollment Target**
- **Past Trends**
- **Baseline/one-Time Budget**
- **Fee Rates**
- **Student Mix**
- **Campus Enrollment Plan**
- **Funded Enrollment**
- **Over-Enrollment**
- **Student Faculty Ratio (SFR)**
- **Average Unit Load**
- **Fixed/Permanent Costs**
- **Marginal Costs**
- **Fee Waivers**
- **Campus Baseline Budgeted Enrollment (FTES, \$)**
- **Revenue Shortfall or Surplus – Variance from Funded Target**



SERVICES

- [Budget Administration](#)
- [Planning, Analysis, & Decision Support](#)
- [More Services...](#)



FORMS

- [Budget Transfer Request \(BTR\)](#)
- [Payroll Expenditure Transfer \(PET\)](#)
- [More Forms...](#)



REPORTS

- [Annual Operating Fund Budget](#)
- [Auxiliary Budget](#)
- [More Reports, Facts, & Figures...](#)

Important Deadlines & Rates

[19/20 Budget Calendar](#)  

[Benefits Billing Rates \(2019-20\)](#)  

[Due Dates: 19/20 Payroll Expenditure Transfer & Budget Transfer Requests](#)  

Position Budgeting & Planning System

[Implementation and Training Resources](#)

Planning Resource Budget Committee (PRBC)

[Academic Senate's PRBC Agendas, Minutes, Presentations, and Recommendations](#)

Questions?

e-mail questions to budget@fullerton.edu