

# **FY 2014-15 Budget Process**

## **Final**

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*PRBC - November 2014*



## PRBC Recommendations

- Hire high quality and diverse faculty, strengthen the on-line recruitment platform and fund active recruiting plans
- Development of an Academic Master Plan
- Development of a plan to improve the professional experience of contingent faculty

## **PRBC Recommendations** *continued*

- Fund practices demonstrated to support student success (e.g. HIP participation baseline and begin assessment of outcomes and develop plan for HIP expansion)
- Create a framework necessary to support student learning assessment and mandatory student advisement
- Examine co-curricular participation baseline and begin program expansion and use of co-curricular transcripts

## **PRBC Recommendations** *continued*

- Support WASC identified needs including funding for a Director of Writing
- Address divisional structural deficits
- Address historical student funding inequities with the Chancellor's Office
- Address faculty and staff professional development

# FY 2014-15 Baseline Budget Summary

CSUF

## \$142.2 Million Governor's Budget General Fund Base Budget Increase

- Enrollment Growth	\$	3,057,000
- Mandatory Cost Increase (Health Benefit Premiums)	\$	872,000
- Mandatory Cost Increase (New Space)	\$	2,000
- Employee Compensation Pool Pass-through	\$	9,473,400
	subtotal	\$ 13,404,400

## Additional Adjustments

- Net Tuition Discounts General Fund Adjustments	\$	776,200
- State Interest Payment Adjustment	\$	96,900
- Student Success/Reduction of Bottleneck Courses Adjustments (baselined 14/15)	\$	458,000
- Faculty Equity Salary Adjustment (baselined 14/15)	\$	90,200
- Retirement Adjustment	\$	1,043,100
- 1.13% General Fund Adjustment	\$	(1,539,100)
	subtotal	\$ 925,300

**Total Baseline General Fund Increase** \$ **14,329,700**

**Tuition Fee (FTE & Student Mix)** \$ **4,869,122**

**Total Baseline Increase** \$ **19,198,822**

# FY 2014-15 Budget Summary

	<b>Baseline</b>	<b>One-Time</b>	<b>Total</b>
FY 2014/15 Baseline Increase	\$ 19,198,822		\$ 19,198,822
FY 2014/15 Tuition & NRT Fees		\$ 10,364,004	\$ 10,364,004
University Wide Reserves		\$ 9,276,445	\$ 9,276,445
<b>Total Sources</b>	<b><u>\$ 19,198,822</u></b>	<b><u>\$ 19,640,449</u></b>	<b><u>\$ 38,839,271</u></b>

# FY 2014-15 Commitments

	<b>Baseline</b>	<b>One-Time</b>	<b>Total</b>
	<b><u>\$19,198,822</u></b>	<b><u>\$ 19,640,449</u></b>	<b><u>\$ 38,839,271</u></b>
<b>Off the Top/Mandatory Costs</b>			
Retirement	\$ 1,043,100		\$ 1,043,100
Health Benefit	\$ 872,000		\$ 872,000
Faculty Equity Salary Adjustment	\$ 270,600		\$ 270,600
Student Success/Bottleneck	\$ 458,000		\$ 458,000
Space Funding	\$ 2,000		\$ 2,000
Tuition Discount Set Aside	\$ 1,666,200		\$ 1,666,200
Compensation Increase Pool Pass-through	\$ 9,473,400		\$ 9,473,400
Over Enrollment Penalty		\$ 1,000,000	\$ 1,000,000
Over Enrollment Instruction		\$ 7,276,445	\$ 7,276,445
<b>Subtotal Mandatory Costs</b>	<b><u>\$13,785,300</u></b>	<b><u>\$ 8,276,445</u></b>	<b><u>\$ 22,061,745</u></b>
<b>Net Available</b>	<b><u>\$ 5,413,522</u></b>	<b><u>\$ 11,364,004</u></b>	<b><u>\$ 16,777,526</u></b>

# Summary of FY 2014-15 Budget Allocation

	<b>New Baseline</b>	<b>One-Time</b>	<b>Total</b>
Operationalization of the University's Strategic Plan	\$ 1,524,129	\$ 2,600,770	\$ 4,124,899
Reinvesting in Instructional & Support Infrastructure	\$ 2,677,228	\$ 1,179,411	\$ 3,856,639
Core Operations Critical to Support Student Success	\$ 670,312	\$ 4,737,390	\$ 5,407,702
Strategically Addressing Divisional Structural Deficits	\$ 541,853	\$ 2,846,433	\$ 3,388,286
<b>Total</b>	<b>\$ 5,413,522</b>	<b>\$ 11,364,004</b>	<b>\$ 16,777,526</b>



# Operationalization of the University's Strategic Plan

	<b>New Baseline</b>	<b>One-Time</b>	<b>Total</b>
High Quality and Diverse Faculty Hiring Plan	\$ 849,949	\$ 2,283,370	\$ 3,133,319
Recruiting, Retention and Campus Climate Efforts	\$ -	\$ 317,400	\$ 317,400
Assessment of Student Learning	\$ 299,151	\$ -	\$ 299,151
Diversification of Revenue Streams	\$ 375,029	\$ -	\$ 375,029
<b>Total</b>	<b>\$ 1,524,129</b>	<b>\$ 2,600,770</b>	<b>\$ 4,124,899</b>

# Reinvesting in Instructional & Support Infrastructure

	<b>New Baseline</b>	<b>One-Time</b>	<b>Total</b>
Campus Maintenance of Building & Grounds	\$ 1,000,000	\$ -	\$ 1,000,000
Classroom Refurbishment	\$ -	\$ 400,000	\$ 400,000
Capital Project Fee Offset	\$ 426,826	\$ -	\$ 426,826
Additional Instruction Space (Banting)	\$ 1,250,402	\$ -	\$ 1,250,402
CMS Loan (Year 9 of 9)	\$ -	\$ 779,411	\$ 779,411
<b>Total</b>	<b>\$ 2,677,228</b>	<b>\$ 1,179,411</b>	<b>\$ 3,856,639</b>

# Core Operations to Support Student Success

	<b>New Baseline</b>	<b>One-Time</b>	<b>Total</b>
AA Programmatic Support (pass-through and SGMH Debt)	\$ -	\$ 4,664,390	\$ 4,664,390
Faculty Compensation (promotions & benefits)	\$ 670,312	\$ -	\$ 670,312
Childcare Subsidy	\$ -	\$ 73,000	\$ 73,000
<b>Total</b>	<b>\$ 670,312</b>	<b>\$ 4,737,390</b>	<b>\$ 5,407,702</b>

# Strategically Addressing Divisional Structural Deficits

	New Baseline	One-Time	Total
AA - Sabbaticals, OE&E, Lab Equipment	\$ -	\$ 1,861,433	\$ 1,861,433
UA - Operationalize Market Research Study	\$ -	\$ 505,000	\$ 505,000
SA - Financial Aid Staffing Increase & CICE Funding	\$ 541,853	\$ -	\$ 541,853
IT - iPad Rollout Replacement	\$ -	\$ 480,000	\$ 480,000
<b>Total</b>	<b>\$ 541,853</b>	<b>\$ 2,846,433</b>	<b>\$ 3,388,286</b>

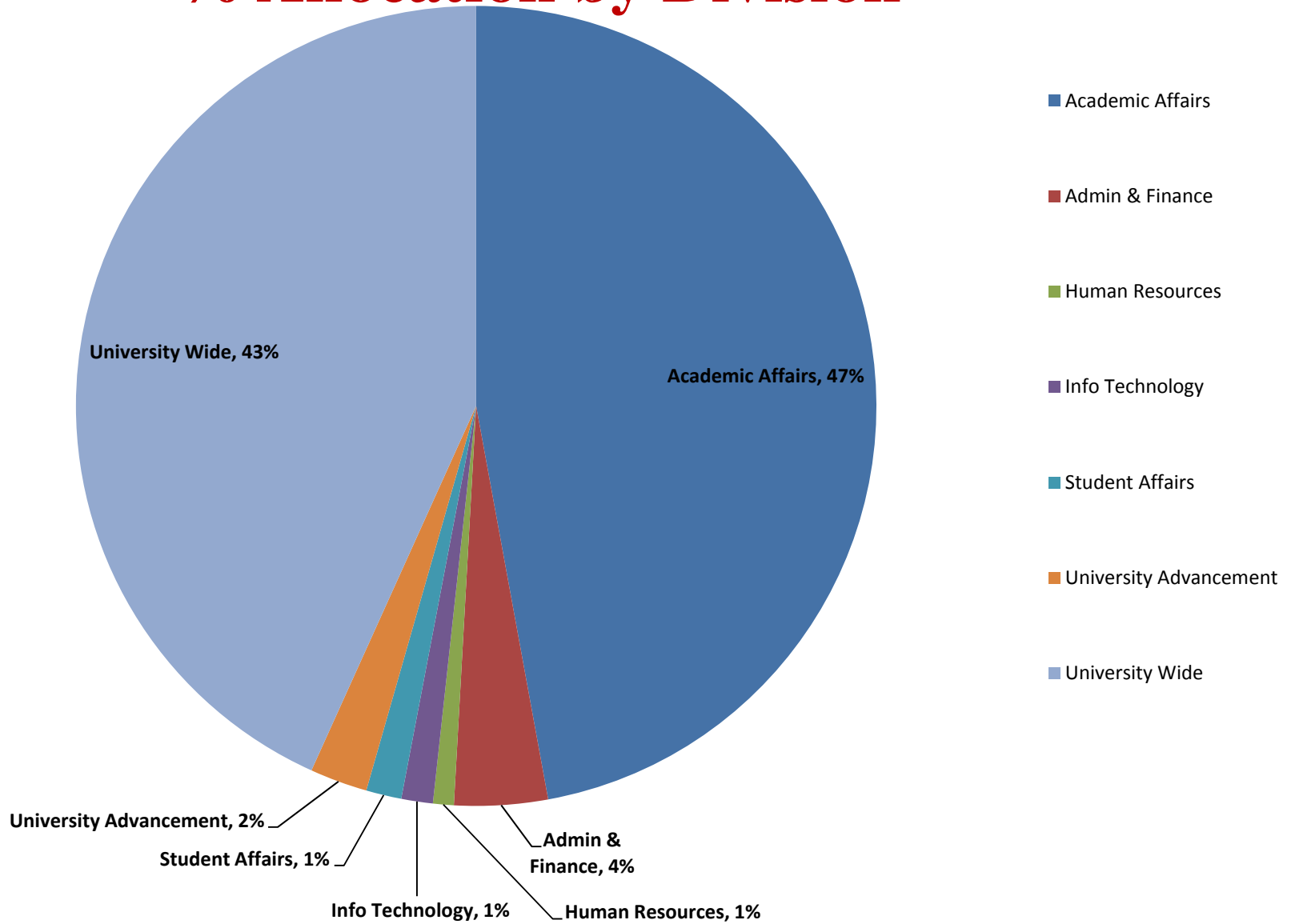
## Additional Investment via Reallocation of Existing Resources

- Division IT developed a robust online platform for faculty recruitment that is currently being piloted
- The Provost is evaluating reallocating resources to:
  - Fund an Academic Master Plan
  - Develop a plan to improve the professional experience of contingent faculty
  - Scale existing and emerging HIP's and implement new efforts to enhance student success
  - Support areas identified in WASC Interim Report Steering Committee, including funding a university-wide Director of Writing

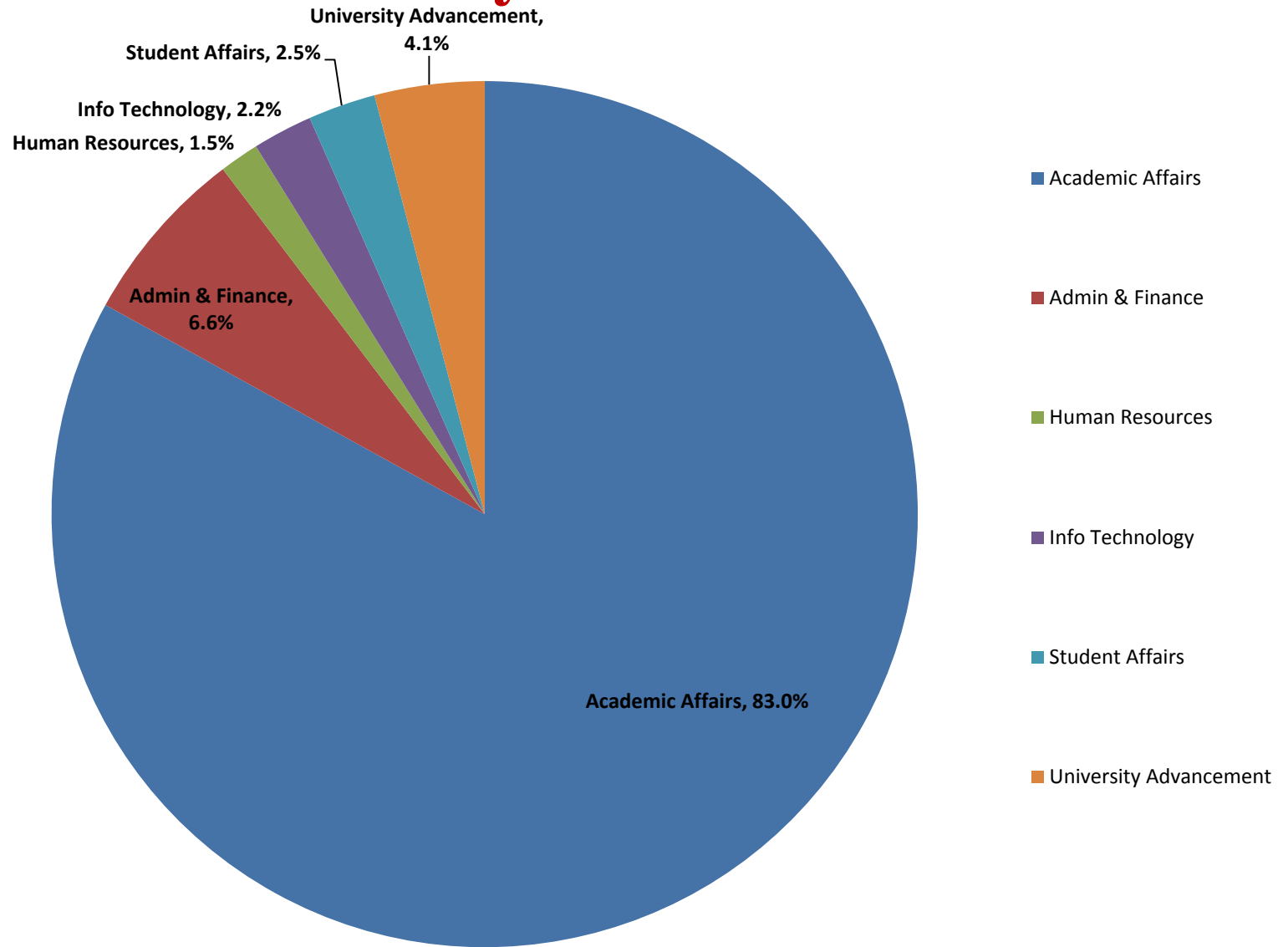
# Student Success Initiative Funding

- Implement integrated student advisement
- Co-curricular program expansion and use of co-curricular transcripts.

# % Allocation by Division



# % Allocation by Division net UW





## Beyond 2014-15

- Budgeted Enrollment Growth
- Limited Operating Funds (Structural Deficits)
- Capital Investments & Deferred Maintenance
- Equity in State Funding
  - CSU Work Group
- Proposition 30 Sunset

# Funding Per FTE

Campus	Budgeted FTE'S	State Allocation per FTE	State Allocation and Campus Fees	Ranking
Maritime Academy	1,301	19,999	21,063	1
Channel Islands	5,000	12,041	13,090	2
Monterey Bay	5,017	11,410	11,901	3
Humboldt	7,251	8,807	10,506	4
San Luis Obispo	16,517	6,386	9,832	5
San Marcos	8,391	7,421	9,118	6
Bakersfield	7,216	7,614	8,934	7
Sonoma	7,810	6,881	8,685	8
Stanislaus	7,077	7,453	8,667	9
Chico	14,563	6,334	7,864	10
Pomona	17,756	6,327	7,759	11
San Jose	21,748	5,704	7,555	12
Los Angeles	16,931	6,627	7,503	13
East Bay	11,761	6,299	7,391	14
Fresno	18,178	6,516	7,343	15
Dominguez Hills	9,928	6,622	7,289	16
San Diego	26,400	5,824	7,218	17
San Bernardino	14,616	5,943	7,021	18
Northridge	26,143	5,900	6,977	19
Sacramento	22,085	5,721	6,897	20
San Francisco	23,351	5,633	6,629	21
Long Beach	27,848	5,636	6,616	22
Fullerton	27,873	5,180	6,023	23

# Campus Mandatory Student Fees

CSU Fullerton is the fourth lowest in the system

Campus	Health Facilities	Health Services	Instructionally Related Activities	Materials Services & Facilities	Student Body Association	Student Body Center	Total Campus Fees	Ranking
San Luis Obispo	9	295	294	1,890	301	657	3,446	1
San Jose	113	276	-	620	172	670	1,851	2
Sonoma	32	368	446	32	198	728	1,804	3
Humboldt	6	408	674	311	114	186	1,699	4
San Marcos	50	288	80	549	100	630	1,697	5
Chico	6	266	276	82	130	770	1,530	6
Pomona	6	243	48	321	124	690	1,432	7
San Diego	50	300	350	150	70	474	1,394	8
Bakersfield	6	285	162	57	363	447	1,320	9
Stanislaus	16	354	300	268	120	156	1,214	10
Sacramento	32	234	354	-	128	428	1,176	11
East Bay	6	225	129	243	129	360	1,092	12
San Bernardino	39	221	146	177	123	372	1,078	13
Northridge	6	118	30	221	176	526	1,077	14
Maritime Academy	14	680	130	30	210	-	1,064	15
Channel Islands	6	190	250	135	144	324	1,049	16
San Francisco	6	298	236	184	108	164	996	17
Long Beach	6	90	50	356	120	358	980	18
Los Angeles	6	165	123	253	54	275	876	19
<b>Fullerton</b>	<b>6</b>	<b>156</b>	<b>72</b>	<b>193</b>	<b>148</b>	<b>268</b>	<b>843</b>	<b>20</b>
Fresno	6	216	264	46	69	226	827	21
Dominguez Hills	6	150	10	40	135	326	667	22
Monterey Bay	-	126	60	165	96	44	491	23
Average							1,287	

Adopted from <http://calstate.edu/budget/student-fees/fee-rates/TuitionFeesAllCampus.pdf>